Dear AIB 2007 Panelist:

Thank you very much for having built a high quality panel proposal for the upcoming AIB 2007 meeting. In about a month we will be happy to welcome you to Indianapolis, U.S.A.!

We thought it would be useful to send you instructions regarding the organization of the panel sessions. There are many things that each of us can do to ensure that the sessions are rewarding, and the best as they can be. Please find below suggestions prepared by former AIB program chairs. We are sure many of you are very experienced at presenting conference panels while for others this will be a first time experience. In either case, we hope you find these suggestions helpful.

Please keep in mind that AIB requires all panelists to be registered for the conference. Please do not delay in registering for the conference. The regular registration deadline is June 1st.

1. GET ACQUAINTED WITH YOUR FELLOW PANEL MEMBERS
Please check the details of your session by going to the AIB 2007 website and clicking on: http://aib.msu.edu/events/2007/PreliminaryProgram.asp.

Once you have assembled everyone's e-mail address, please e-mail EVERYONE in your session. If you intend to make a formal presentation, please send them an electronic copy of your presentation. Everyone on the panel, not just the chair, should have a copy of all the presentations ahead of time. If you do not intend to make formal remarks, please let the other panelists know that. In this way, everyone will have a complete set of any formal presentations before the meetings start. Please read them ahead of time, at the very latest, on the airplane flight to Indianapolis. This way, each person can attempt in their presentation to link their remarks to the other presentations, making for a more cohesive and stimulating panel.

2. EFFECTIVELY MANAGE YOUR PRESENTATION TIME
All sessions are one hour and fifteen minutes (75 minutes) long. To figure out how much time you should have for your presentation, divide the number of presenters plus 1 (for the time for Q&A) into the total number of minutes. For example, if there are three presentations, 75/4 = 18 minutes each. In this case, plan for 15 minutes, so you have a bit of “wiggle room” in case you go a bit longer. If there are four presentations, 75/5 = 15 minutes each; plan for 12 minutes. Therefore, the rule of thumb for a 75-minute session is:

- Three papers: Maximum 18 minutes each panelist
- Four papers: Maximum 15 minutes each panelist
- Five papers: Maximum 12 minutes each panelist

Would you please keep to this timetable as closely as possible? It is highly unfair to the other speakers if one speaker takes up more than his/her allotted time and therefore squeezes (limits) the time allotted for everyone else. The first speaker has the greatest responsibility in this regard because he/she controls the time for all the other presenters. Bring a stopwatch or small clock and use it.

3. MAKE A QUALITY PRESENTATION
If you do plan to make a short audio-visual presentation using an overhead projector these instructions may be helpful. To figure out how many individual overheads or slides you can reasonably present within your time slot, divide the number of minutes you have by two (that is, if you have 15 minutes, prepare no more than 7 or 8 overheads/slides). Your overheads/slides should be printed in a minimum of 18-20 point font (preferably ARIAL as it is easier to read from a distance) in order for your text to be seen from the audience. Do use color if you have access to a color printer. If you are using overheads, you might find it helpful to bring a few blank ones and an overhead marker with you to the conference, in case you want to make changes before the session.
Please see specific suggestions for panelist session presenters in terms of WHAT TO present and WHAT
NOT to present in the content of your presentation which is summarized in the Appendix that follows and
has been adapted for AIB use. The Appendix was originally presented at a workshop on improving the
effectiveness of AOM sessions at The Academy of Management 1999 conference.

4. THE AUDIO-VISUAL EQUIPMENT
Overhead and computer projectors will be available in all rooms. Computers will NOT be provided.
Panelists need to bring their own laptops or coordinate with others on the panel to ensure that one person
will have a laptop available.

5. OTHER SUGGESTIONS RE YOUR PRESENTATION
It is very helpful for session participants to meet 10 minutes BEFORE the session starts so that everyone
can be introduced, the equipment can be checked, handouts can be distributed, and so on. Please come
early to your own session. At the very least, your arrival relieves the chair of the anxiety of worrying
whether you are there or not. It also means the session can start on time.

It also helps to give your session chair your room number in the hotel or a mobile telephone number
where you can be reached should an emergency occur. If that unwelcome emergency does occur and
you cannot make the session, please let your session chair know as soon as possible. Please also
inform the AIB Registration Desk at the conference so the information can be passed along to us.

I look forward to seeing you all in Indianapolis!

Best regards,

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APPENDIX – The Role of the Presenter

*Abstracted with permission from “Making AOM Sessions Exciting!” by Jing Zhou (Texas A&M) and Russ Coff (Emory). The report was based on an AOM workshop, August 8, 1999, Chicago, IL, where the panel members were the two co-authors of the report, Sally Blount-Lyon (Chicago), Michael H. Lubatkin (Connecticut), Karl Weick (Michigan) and Edward J. Zajac (Northwestern).

PRESENTER:
The presenter's job is to “sell the paper” and convince the audience that it is worth reading. This requires emphasis of the contribution rather than a summary of all sections of the paper.

The following are some ideas for how authors can get the audience engaged and excited about the paper. Most practices in the “DON’T” column are standard procedure and the suggestions may seem radical. However, the object should be a presentation that covers less but makes a compelling argument that the paper should be read.

PURPOSE OF PRESENTATION:
DO NOT: Present summaries of all sections of the paper.
DO: Present enough to tell the audience that the paper is worth a read – tell a good story. Focus on the contribution. Minimize discussion of sections that don't stress what is new and different.

PRESENTATION FORMAT AND TIMING:
DO NOT: Save the punch line as a sort of surprise ending. Plan for 20 minutes in case there is extra time. Use small fonts or too many overheads.
DO: Consider starting with the conclusion and then explain why you reached it (e.g. methods/results). Provide a 1-page handout describing your contribution and key points. Plan for 10 minutes – it is easier to elaborate than to cut things out. Use fonts larger than 28 pt and no more than 10 overheads or slides.

AUDIENCE INTERACTION:
DO NOT: Give a monologue describing your research.
DO: Create expectations that you expect active audience participation. Survey/work the audience before the session starts. Look people in the eye and talk to them (not at them). Identify places for audience input and ask questions. Consider using brief exercises or scenarios that draw on the audience's personal experiences/knowledge. Offer an interactive data analysis (“mess with the data”) by inviting the audience to make assumptions and suggest relationships to test.

INTRODUCTION:
DO NOT: Focus on why you decided to do the study.
DO: Do focus on what is interesting and new about what you have learned. Do try to start off with a real-world analogy/story.

THEORY:
DO NOT: Present a broad literature review (cites, etc.). Explain every arrow in a complex figure.
DO: State the problem, why it is interesting, and what you will add. Explain what is new in this model over past contributions.

METHODS:
DO NOT: Describe the sample measures and validation of instruments.
DO: Provide an overview of why the measures are linked to the theoretical construct. Establish face validity and assure that more rigorous methods were applied.

RESULTS:
DO NOT: Present any tables with numbers.
DO: Present what was significant (+ and - signs). Explain what the data tell you – not tests. People can read the paper to get details.

CONCLUSION:
DO NOT: Review each result and summarize what was significant.
DO: Answer broadly what we have learned and what needs to be done now. Urge the audience to read the paper for details.